

# KIRKBI CARBON INVENTORY 2018 & 2019



## AMBITIONS

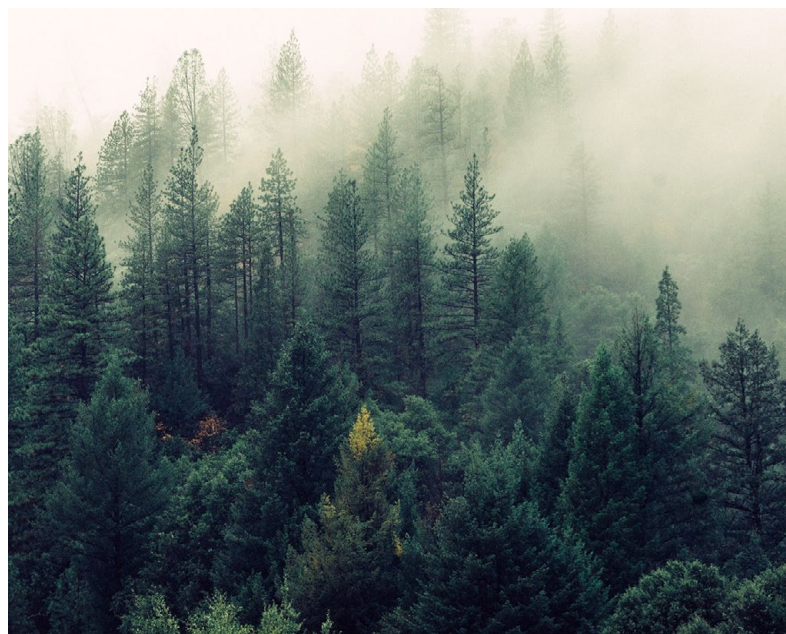
In 2019, KIRKBI became a signatory to the United Nations Global Compact. As a signatory, KIRKBI communicated its sustainability progress in the Communication of Progress (COP) Report for 2019, which was published on 31 March 2020. As the data on the CO<sub>2</sub> emissions generated by own operations in 2019 were not available at the time of the publication of the COP Report for 2019, we hereby publish the KIRKBI Carbon Inventory for 2018 and 2019.

Now that we have a CO<sub>2</sub> emission baseline, we will work to manage the sources of these emissions. We also seek to set an ambitious reduction target. The majority of KIRKBI's carbon footprint comes from the Group's private aviation. KIRKBI has chosen private aviation to meet certain security and efficiency needs.

KIRKBI's carbon inventory is verified by an external party.

For the KIRKBI Group's 2020 sustainability targets please go to the Annual Report/COP Report:

[kirkbi.com/about/sustainability](http://kirkbi.com/about/sustainability)



## KIRKBI GROUP CO<sub>2</sub> EMISSIONS 2018 & 2019 – OWN OPERATIONS

|  | 2019*<br>Tonnes CO <sub>2</sub> equivalents | 2018<br>Tonnes CO <sub>2</sub> equivalents | +/-<br>Change |
|--|---|--|---------------|
| <b>SCOPE 1</b><br>Reflects direct emissions from owned or controlled sources, such as office buildings and vehicles.             | 3,937.5                                     | 3,907.5                                    | +1%           |
| <b>SCOPE 2</b><br>Reflects indirect emissions from the generation of purchased electricity, steam, district heating and cooling. | 105.4                                       | 157.3                                      | -33%          |
| <b>SCOPE 3</b><br>Includes all other indirect emissions that occur in a company's value chain.                                   | 2,019.7                                     | 3,005.7                                    | -33%          |
| <b>TOTAL ALL SCOPES</b>  | 6,062.7                                     | 7,070.5                                    | -14%          |

\* Number of employees increased by 22% from 2018 to 2019.

# KIRKBI CORE STORY

## Building a sustainable future for the family ownership of the LEGO® brand through generations

The owner family's\* mission is to inspire and develop the builders of tomorrow. The family aims to fulfill the mission, helping children grow and develop to their full potential through play, by dedicated efforts driven by the LEGO® branded entities. KIRKBI is the owner family's private holding and investment company founded to promote a sustainable future for the family ownership through generations.

**Our work is focused on three fundamental tasks all contributing to enabling the owner family to succeed with the mission.**



We work to **protect, develop and leverage the LEGO brand across all the LEGO branded entities.**

We are committed to a long-term and responsible investment strategy to **ensure a sound financial foundation for the family's activities as well as contributing to a sustainable development in the world.**

And, we are dedicated to **support the family members as they prepare for future generations to continue the active and engaged ownership as well as supporting their private activities, companies and philanthropic work.**

Our way of working is anchored in a strong set of values such as caring, quality, and creativity. We collaborate with mutual respect and professionalism across a broad span of competencies and we strive to be agile in everything we do.

Like LEGO® builders around the world we thrive on making things happen and we know that there is often more than one solution to a challenge.

Together we aim to build a sustainable future for the LEGO branded activities and children across the world.

\* Camilla and Kjeld Kirk Kristiansen and their descendants